BUSINESS ADMINISTRATION (BA)

NOTE: BA courses offered through the Online MBA program may include higher course fees.

BA 500  Management Dynamics  3 Hours
An introduction to organizational analysis and to the understanding and management of behavior in organizations.
Prerequisite(s): COBA Course Eligibility with a score of 5
Course Fee: $60
Recent Term(s) Offered: None

BA 501  Survey of Economic Theory  3 Hours
An overview of basic concepts in micro and macroeconomics. Topics include price and output decisions, cost concepts, aggregate income, the price level, and related areas.
Prerequisite(s): COBA Course Eligibility with a score of 5
Equivalent(s): ECON 501
Course Fee: $60
Recent Term(s) Offered: None

BA 502  MBA Foundation Modules  4.5 Hours
Preparatory course covering the eight foundational areas required to take courses in the MBA program. Course is offered in a self-paced, online independent learning format. Note: Approval through MBA office required.
Recent Term(s) Offered: spring 2017; summer 2017; fall 2017; spring 2018; summer 2018; fall 2018; spring 2019; fall 2019

BA 503  Information Systems and Decision Science  3 Hours
A survey of management information systems concepts and decision science theory. Emphasis on using information systems and decision support models to enhance managerial decision making.
Prerequisite(s): COBA Course Eligibility with a score of 5
Course Fee: $60
Recent Term(s) Offered: None

BA 504  MBA Foundation Modules Pt 1  1.5 Hour
Preparatory course (first of a three part series) of the foundational areas in the MBA program. Course is offered in a self-paced, online independent learning format.
Recent Term(s) Offered: spring 2017; summer 2017; fall 2017; spring 2018; summer 2018; fall 2018

BA 505  MBA Foundation Modules Pt 2  1.5 Hour
Preparatory course (second of a three part series) of the foundational areas in the MBA program. Course is offered in a self-paced, online independent learning format.
Recent Term(s) Offered: spring 2017; summer 2017; fall 2017; spring 2018; summer 2018; fall 2018

BA 506  MBA Foundation Modules Pt 3  1.5 Hour
Preparatory course (third of a three part series) of the foundational areas in the MBA program. Course is offered in a self-paced, online independent learning format.
Recent Term(s) Offered: spring 2017; summer 2017; fall 2017; spring 2018; summer 2018; fall 2018

BA 510  Advanced Organizational Behavior  3 Hours
Contemporary theory and research on organizational structure and design that has relevance for practical problems of designing and managing organizations.
Prerequisite(s): COBA Course Eligibility with a score of 6 and (BA 500 or equivalent)
Course Fee: $60
Recent Term(s) Offered: spring 2017; fall 2017; fall 2018; spring 2019; fall 2019

BA 511  Applied Micro Economic Theory  3 Hours
Fundamental concepts of firm analysis, public policy, and individual decisions. Critical thinking applied to topics like supply and demand, revenue and costs, pricing, and information and uncertainty.
Prerequisite(s): COBA Course Eligibility with a score of 6
Equivalent(s): ECON 502
Course Fee: $60
Recent Term(s) Offered: spring 2017; fall 2017; spring 2018; summer 2018; fall 2018; spring 2019; fall 2019

BA 512  Business Analysis and Research Methods  3 Hours
An applications-oriented course designed to help students envision, design, conduct, interpret, and report statistically oriented analyses applicable to managerial decision making. Topics such as the design of data generation, modeling, regression, process control and evaluation, and survey errors will be covered.
Prerequisite(s): COBA Course Eligibility with a score of 6
Course Fee: $60
Recent Term(s) Offered: None

BA 513  Information Technology & Data Analytics  3 Hours
Critical thinking in strategic uses of business intelligence, resources (computers, software, data/information, and people), and innovations in effective data analysis techniques. Issues in ethical use of data, teamwork and leadership included.
Prerequisite(s): COBA Course Eligibility with a score of 6 and (BA 503 or equivalent)
Course Fee: $60
Recent Term(s) Offered: spring 2017; fall 2017; spring 2018; spring 2019; fall 2019

BA 515  Managerial Accounting  3 Hours
A review of the managerial accounting concepts and techniques used by managers in planning, performance evaluation, and decision making. Emphasis on the application of concepts and techniques in the analysis of cases.
Prerequisite(s): COBA Course Eligibility with a score of 6 and (BA 500 or equivalent)
Course Fee: $60
Recent Term(s) Offered: summer 2017; fall 2017; spring 2018; fall 2018; fall 2019
BA 517  **Advanced Marketing   3 Hours**  
Analysis and application of marketing principles, policies, and operations. Course focuses on marketing strategy and planning, the identification of marketing problems, the development of solutions, and ethical decision-making.

**Prerequisite(s):** COBA Course Eligibility with a score of 6  
**Course Fee:** $60  
**Recent Term(s) Offered:** spring 2017; spring 2018; fall 2018; spring 2019; fall 2019

BA 519  **Advanced Managerial Finance   3 Hours**  
How corporate entities make investment, financing, and dividend decisions maximizing shareholder wealth. Case studies and critical thinking on topics like corporate governance/ethics, shareholder analysis, and risk and return.

**Prerequisite(s):** COBA Course Eligibility with a score of 6  
**Course Fee:** $60  
**Recent Term(s) Offered:** spring 2017; fall 2017; spring 2018; summer 2018; fall 2018; spring 2019; fall 2019

BA 520  **Critical Thinking and Business Ethics   3 Hours**  
A study of contemporary ethical issues facing leaders. Emphasis is placed on examining analyzing issues for sound solutions from a variety of perspectives, some grounded in business, some grounded in the Liberal Arts. Students will examine ideas and cases from the business world and gain practice in the application of a variety of approaches to problem solving. Additionally, the responsibilities of business corporations and executives to shareholders and other constituencies will be explored.

**Restriction(s):** Enrollment is limited to students in Business Administration (057) or Organizational Leadership (1723)  
**Course Fee:** $320  
**Recent Term(s) Offered:** None

BA 534  **Electronic Commerce   3 Hours**  
Focuses on the current issues of performing business electronically. Topics include web page development, the Internet as an infrastructure, electronic payments and funds transfer, on-line advertising, mobile computing and security issues.

**Prerequisite(s):** COBA Course Eligibility with a score of 6 and (BA 503 or equivalent)  
**Course Fee:** $60  
**Recent Term(s) Offered:** None

BA 535  **International Accounting Issues for Management Decision Making   3 Hours**  
A comprehensive examination from a user perspective of current issues in international accounting and financial reporting.

**Prerequisite(s):** BA 505 or equivalent  
**Recent Term(s) Offered:** None

BA 536  **Metrics in Sustainability   1.5 Hour**  
Provides an understanding and experience with the processes for identifying and implementing sustainability goals, indicators and metrics in business operations. Explores metrics in the financial, environmental and social aspects of sustainability through approaches such as readings, cases, analysis, and lectures. Focuses on concepts such as triple bottom line, full cost analysis, life cycle assessment, systems-thinking, and carbon foot-printing.

**Course Fee:** $60  
**Recent Term(s) Offered:** None

BA 537  **Sustainability & Social Entrepreneurism   1.5 Hour**  
Combines the resourcefulness of traditional entrepreneurship with a mission to change society. Offers insights that may stimulate ideas for more socially acceptable and sustainable business strategies and organizational structure.

**Course Fee:** $60  
**Recent Term(s) Offered:** None

BA 540  **Applied Statistical Methods   3 Hours**  
Introduction to applied statistics for decision making and research including analysis of variance, process control, experimental design, regression, and forecasting, as well as useful software and data sources.

**Prerequisite(s):** COBA Course Eligibility with a score of 5  
**Equivalent(s):** ECON 506  
**Course Fee:** $60  
**Recent Term(s) Offered:** None

BA 542  **International Economics   3 Hours**  
Survey of trade theory and evidence, status and effects of tariffs and other trade restrictions, and balance of payment issues.

**Prerequisite(s):** COBA Course Eligibility with a score of 6  
**Course Fee:** $60  
**Recent Term(s) Offered:** spring 2019

BA 543  **Forecasting   3 Hours**  
Methods of forecasting changes in the U.S. economy and other economic units. Emphasis on application and evaluation of different techniques.

**Prerequisite(s):** COBA Course Eligibility with a score of 6 and (BA 540 or ECON 506)  
**Equivalent(s):** ECON 594  
**Course Fee:** $60  
**Recent Term(s) Offered:** None

BA 544  **Labor and Human Resources Economics   3 Hours**  
Study of static and dynamic models of labor demand, supply, and human capital investment.

**Prerequisite(s):** COBA Course Eligibility with a score of 6  
**Equivalent(s):** ECON 595  
**Course Fee:** $60  
**Recent Term(s) Offered:** None

BA 545  **Survey of Business Sustainability Issues   3 Hours**  
Survey course exploring the definition of and key issues concerning business sustainability. Provides overview of regulations regarding issues of sustainability as applied to business organizations. Introduces international standards and other global issues of sustainability which affect businesses. Explores compliance approaches, important metrics and best practices businesses use in addressing sustainability issues. Discussion of political, environmental, other pressures surrounding these issues especially as related to current and future standards, regulations, and best business practices. Corporate social responsibility.

**Course Fee:** $60  
**Recent Term(s) Offered:** spring 2017; fall 2017; fall 2018

BA 546  **Sustainable Business Operations   3 Hours**  
Exploration and development of definitions of sustainability and sustainable operations. The value chain perspective is taken to implement sustainability measures and different motivations for companies to engage in sustainable efforts.

**Course Fee:** $60  
**Recent Term(s) Offered:** spring 2017; spring 2018; fall 2018; spring 2019; summer 2019; fall 2019
BA 547 Sustainability, Innovation, and Entrepreneurship  3 Hours
An examination of the impact of sustainability on global forces that are restructuring the world economy and driving opportunities for related new entrepreneurial ventures in that context.
Course Fee: $60
Recent Term(s) Offered: summer 2017; spring 2019; summer 2019; fall 2019

BA 548 Sustainability Marketing  3 Hours
This course integrates marketing fundamentals with the environmental, social, and economic principles of sustainability. In this course, students analyze current sustainability trends that influence marketing applications and the influences of marketing on sustainability trends.
Course Fee: $60
Recent Term(s) Offered: summer 2018

BA 551 Investments and Portfolio Management  3 Hours
A comprehensive examination of investment opportunities with emphasis on the risk-return relationships, economic and market forces affecting financial markets, security valuation and analysis, and portfolio formation and management.
Prerequisite(s): COBA Course Eligibility with a score of 6
Restriction(s): Enrollment is limited to students in Business Administration (057)
Course Fee: $60
Recent Term(s) Offered: summer 2017; summer 2018; summer 2019

BA 552 International Financial Management  3 Hours
The focus of the course is on financial decision making in the international context. Topics covered include environment of international financial management, foreign exchange risk management, foreign investment analysis, financing foreign operations, and international tax management.
Recent Term(s) Offered: None

BA 560 Contemporary Human Resources Management  3 Hours
An advance course focusing on the current critical issues of human resource management. Includes discussions on recruitment and selection techniques, performance appraisals, training and development, compensation, labor relations, occupational safety, and employee rights.
Prerequisite(s): COBA Course Eligibility with a score of 6
Course Fee: $60
Recent Term(s) Offered: spring 2017; spring 2019

BA 571 Services Marketing  3 Hours
Focuses on the marketing of intangible products by discussing strategic implications for marketing mixes (product, price, place, and promotion) and consumer perceptions and expectations.
Prerequisite(s): COBA Course Eligibility with a score of 6
Course Fee: $60
Recent Term(s) Offered: None

BA 572 Consumer Behavior  3 Hours
Examines theories and concepts associated with consumer decision making for products and services. Emphasis placed on the development of marketing strategies which will satisfy consumer wants and needs.
Prerequisite(s): COBA Course Eligibility with a score of 6
Course Fee: $60
Recent Term(s) Offered: None

BA 573 International Business  3 Hours
Institutions, organizations, and procedures of international business. Emphasizes problems and decision-making techniques.
Course Fee: $320
Recent Term(s) Offered: None

BA 579 Supply Chain Management  3 Hours
Integrates an organization’s operations planning and control with suppliers and distributors through sharing information, managerial and technical talents.
Prerequisite(s): COBA Course Eligibility with a score of 6 and BA 503 and (BA 506 or BA 540)
Recent Term(s) Offered: None

BA 580 Contemporary Issues in Business  1-3 Hours (repeateable max of 6 hrs)
Emphasizes issues pertinent to an understanding of today’s business environment. Topics embrace the cross-functional, global, and technical aspects of business.
Prerequisite(s): COBA Course Eligibility with a score of 6
Course Fee: $60
Recent Term(s) Offered: spring 2017; summer 2017; fall 2017; spring 2018; summer 2018; fall 2018; spring 2019; fall 2019

BA 590 Strategic Business Concepts and Applications  3 Hours
Concepts and business strategies focusing on viewing the organization as an integrated whole. Use of Integrated Management Exercises (IMEs) involving student teams working on a business simulation or actual business project aimed at challenges and opportunities facing a business.
Prerequisite(s): COBA Course Eligibility with a score of 6
Course Fee: $60
Recent Term(s) Offered: summer 2017; spring 2018; summer 2018; spring 2019; summer 2019

BA 592 Special Topics in Business  3 Hours (repeateable max of 9 hrs)
Emphasizes special topics in business.
Prerequisite(s): COBA Course Eligibility with a score of 6
Course Fee: $60
Recent Term(s) Offered: winter 2017; summer 2017; spring 2018; summer 2018; fall 2018; spring 2019; summer 2019; fall 2019

BA 595 Internship for MBA  1-3 Hours (repeateable max of 3 hrs)
Supervised work situation with cooperating business, industry, social or governmental agency, emphasizing the application of advanced knowledge, research, and skills in a specific field of business. Note: Requires the approval of the MBA Advisor
Recent Term(s) Offered: None
BA 751 Strategic Leadership  3 Hours
This course is designed to improve understanding of strategic planning, implementation, and performance measurements in public and nonprofit organizations. Although they have been adopted from a business sector model, strategic planning and management have become the standard practice of public and nonprofit organizations as a critical tool to reinvent, restructure, and transform the traditional ways of doing business. Students will explore the benefits and limitations of strategic planning and management in the context of public and nonprofit organizations, the role of organizational leaders as a key player in strategic management, managing stakeholders, assessing the organizational capacities as well as the external environments, and identifying the adopting strategies.
Restriction(s): Enrollment is limited to students in Educational Leadership (0010)
Recent Term(s) Offered: fall 2017; fall 2018; fall 2019

BA 752 Leading Innovation, Creativity and Change  3 Hours
This course is geared towards developing a better understanding of the challenges, techniques, burden, and successes associated with initiating and implementing major changes within organizations. Therefore, the objective of the course is to prepare leaders to meet the challenges of organizational change. The theoretical concepts and practice of leading change in organizational, community, political and social action/social movement contexts are examined. Explicitly links theoretical concepts, models and processes of leadership and change with the intended purpose of change and its resulting outcomes.
Restriction(s): Enrollment is limited to students in Educational Leadership (0010)
Recent Term(s) Offered: spring 2017; spring 2018; spring 2019

BA 753 Current Topics in Organizational Behavior  3 Hours
This seminar course extends the material introduced in Leadership 710. Students will examine the many principles of human behavior that effective leaders use when leading individuals and groups in organizations. Current research relating to individual differences in abilities and attitudes, attribution, motivation, group dynamics, power and politics, conflict resolution, organizational culture, and organizational structure and design will be examined.
Restriction(s): Enrollment is limited to students in Educational Leadership (0010)
Recent Term(s) Offered: summer 2017; summer 2018; summer 2019

BA 754 Budgeting and Financial Decision Making  3 Hours
This course is designed to improve understanding of strategic planning, implementation, and performance measurements in public and nonprofit organizations. Although they have been adopted from a business sector model, strategic planning and management have become the standard practice of public and nonprofit organizations as a critical tool to reinvent, restructure, and transform the traditional ways of doing business. Students will explore the benefits and limitations of strategic planning and management in the context of public and nonprofit organizations, the role of organizational leaders as a key player in strategic management, managing stakeholders, assessing the organizational capacities as well as the external environments, and identifying the adopting strategies.
Restriction(s): Enrollment is limited to students in Educational Leadership (0010)
Recent Term(s) Offered: None